Strategic Plan at a Glance



ASSESSMENT SYSTEM IMPROVEMENTS AND INNOVATIONS



Maintain and continually improve a high-quality and rigorous system of assessments

- **1a)** Enhance the precision and accessibility of the existing summative assessment
- **1b)** Enhance existing and create additional interim assessments
- **1c)** Build the capacity of vendors to support members states
- by improving the quality and volume of test platform specifications
- 1d) Strengthen the evidence-base and partnerships necessary for Smarter Balanced to be more broadly recognized and used as a measure of college and career readiness



Provide educators, policymakers, students and families with robust and actionable information on student performance and the tools and resources to improve instruction

- **2a)** Enhance the accessibility, functionality and use of the Digital Library
- **2b)** Improve reporting to provide more actionable information in less time and with a more user-friendly format
- **2c)** Design tools and trainings to support the understanding and use of Smarter Balanced assessment data by students, their families and policymakers
- **2d)** Support states in identifying high-quality professional development providers to improve the use of data to inform instructional practice

COMMUNICATIONS AND PUBLIC AFFAIRS



Improve organizational capacity to support state-led efforts to communicate and advocate for Smarter Balanced's value

- **3a)** Provide state-specific support to assess communications and public affairs needs and align flexible, resources to support the local efforts
- **3b)** Streamline and continue to provide information and tools for state-based communications and advocacy (e.g., convening state communications directors, customizable Member portal resources)

OPERATING MODEL AND GOVERNANCE STRUCTURE



Ensure Smarter Balanced has internal capacity and leadership to navigate and be responsive to states' evolving assessment needs and the assessment market overall

- **4a)** Maintain Smarter Balanced's strong, participatory, member-led governance structure
- **4b)** Create a more agile business model that allows for greater flexibility in the service offerings to the field
- (e.g., interim assessments), but also creates greater stability in the membership $\,$
- **4c)** Enhance Smarter Balanced's ongoing capacity to effectively assess and make strategic, market-informed and politically-informed decisions

LONG-TERM GOAL



Maintain Smarter Balanced's position as a leader in innovative assessment design

- **5a)** Allocate and prioritize resources for ongoing research and development for new, innovative assessments that build on Smarter Balanced's core competence
- **5b)** Conduct a feasibility analysis on the development of a competency-based assessment with the potential to certify student-acquired bodies of ELA and math knowledge portable to various post-secondary contexts